

**BUDGET BOOK
2022/23**



March 2022

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GENERAL FUND SUMMARY

BUDGET SUMMARY	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
STRATEGY & RESOURCES COMMITTEE	(465)	2,379	2,028	2,319
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	6,362	3,873	5,248	3,723
COMMUNITY & WELLBEING COMMITTEE	5,537	4,485	5,866	4,617
LICENSING & PLANNING POLICY COMMITTEE	599	544	807	636
CAPITAL CHARGES	(2,247)	(2,669)	(2,669)	(2,669)
TOTAL NET REQUIREMENT	9,786	8,612	11,280	8,626
CONTRIBUTION TO / (FROM) EARMARKED RESERVES FOR YEAR	0	0	(1,785)	0
NET BUDGET REQUIREMENT	9,786	8,612	9,495	8,626
FINANCED BY:				
COLLECTION FUND PRECEPT	6,713	6,904	6,904	7,090
REVENUE SUPPORT GRANT	0	0	0	0
LOWER TIER & COVID SUPPORT GRANTS	0	364	364	64
RETAINED BUSINESS RATES	1,617	1,652	1,652	1,606
SURPLUS/(DEFICIT) ON PRIOR YEAR COUNCIL TAX	11	(6)	(6)	47
SURPLUS/(DEFICIT) ON PRIOR YEAR RETAINED BUSINESS RATES	1,402	(302)	(302)	(180)
EXTERNAL FUNDING FOR THE YEAR	9,743	8,612	8,612	8,626
GENERAL FUND RESERVE				
BALANCE BROUGHT FORWARD 1 APRIL	3,426	3,383	3,383	2,500
CONTRIBUTION TO / (FROM) GENERAL RESERVE	(43)	0	(883)	0
BALANCE CARRIED FORWARD 31 MARCH	3,383	3,383	2,500	2,500
GROSS TO NET BUDGET 2022/23				
	Gross	Gross	Reserves	Net
	Expenditure	Income	to/(from)	Expenditure
	£'000	£'000	£'000	£'000
STRATEGY & RESOURCES COMMITTEE	26,673	(23,163)	(1,192)	2,319
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	11,234	(7,471)	(40)	3,723
COMMUNITY & WELLBEING COMMITTEE	8,918	(4,216)	(83)	4,617
LICENSING & PLANNING POLICY	1,618	(933)	(49)	636
CAPITAL CHARGES	0	(2,669)	0	(2,669)
TOTAL NET REQUIREMENT	48,443	(38,452)	(1,364)	8,626

STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY				
	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
ELECTIONS	49	47	47	49
REGISTER OF ELECTORS	68	80	77	75
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	548	565	565	564
DEMOCRATIC AND CIVIC	665	692	689	688
CONSULTATION & COMMUNICATION	46	25	25	0
CORPORATE TRAINING	10	59	59	59
CORPORATE MANAGEMENT	491	495	495	512
CORPORATE FUNCTIONS	547	579	579	571
GENERAL EXPENSES	(2,634)	1,483	1,399	1,531
TREASURY MANAGEMENT	25	(38)	(37)	(12)
EXTERNAL AUDIT	105	53	53	76
SUPERANNUATION	492	406	406	535
CORPORATE FINANCIAL MANAGEMENT	(2,012)	1,904	1,821	2,130
BUSINESS RATE COLLECTION	1,462	(244)	(266)	(437)
COUNCIL TAX COLLECTION	532	433	434	459
LOCAL COUNCIL TAX SUPPORT	295	364	349	295
HOUSING BENEFIT	335	513	453	420
TAX COLLECTION AND BENEFITS	2,624	1,066	970	737
LAND CHARGES	(4)	(1)	(6)	2
LAND CHARGES	(4)	(1)	(6)	2
ESTATES AND PROPERTY MANAGEMENT	(1,771)	(1,469)	(1,476)	(1,735)
INVESTMENT PROPERTIES EEPIC	(429)	(905)	(905)	(1,220)
LAND AND PROPERTY	(2,200)	(2,374)	(2,381)	(2,955)
ECONOMIC DEVELOPMENT	71	72	72	72
LOCAL ECONOMY	71	72	72	72
COMMUNITY DEVELOPMENT & PARTNERSHIPS	0	0	0	0
COMMUNITY CONSULTATION	17	20	20	20
COMMUNITY CONSULTATION	17	20	20	20
EMPLOYEE AND SUPPORT SERVICES	(173)	421	266	1,054
TOTAL NET REQUIREMENT	(465)	2,379	2,028	2,319

STRATEGY AND RESOURCES COMMITTEE

GROSS TO NET BUDGET 2022/23				
	Expenditure	Gross	Reserves	Net
	£'000	Income	to/(from)	£'000
		£'000	£'000	
DEMOCRATIC AND CIVIC	699	(11)	0	688
CORPORATE FUNCTIONS	571	0	0	571
CORPORATE FINANCIAL MANAGEMENT	2,053	(264)	340	2,129
TAX COLLECTION AND BENEFITS	18,092	(16,883)	(473)	736
LAND CHARGES	104	(102)	0	2
LAND AND PROPERTY	3,481	(5,409)	(1,027)	(2,955)
LOCAL ECONOMY	72	0	0	72
COMMUNITY CONSULTATION	20	0	0	20
EMPLOYEE AND SUPPORT SERVICES	1,581	(494)	(32)	1,055
TOTAL NET REQUIREMENT	26,673	(23,163)	(1,192)	2,319

ELECTIONS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	5	0	0	0
PREMISES	4	0	0	0
SUPPLIES AND SERVICES	20	0	0	0
THIRD PARTY PAYMENTS	1	200	200	0
SUPPORT SERVICES	47	47	47	49
TOTAL EXPENDITURE	77	247	247	49
GOVERNMENT GRANTS	2	(100)	(100)	0
CONTRIBS FROM OTHER AGENCIES	(30)	(100)	(100)	0
TOTAL INCOME	(28)	(200)	(200)	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>49</u>	<u>47</u>	<u>47</u>	<u>49</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	47	47
Variation in pay, pension (IAS19) & support service recharges	0	2
Removal of County and Police Elections Funding	200	0
Removal of County and Police Elections Costs	(200)	0
Local Election	0	0
2021/22 Probable Out-turn	<u>47</u>	
2022/23 Original Estimate		<u>49</u>

REGISTER OF ELECTORS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
		£'000	£'000	£'000
EMPLOYEES	0	6	3	0
SUPPLIES AND SERVICES	34	43	43	43
SUPPORT SERVICES	42	42	42	43
TOTAL EXPENDITURE	76	91	88	86
GOVERNMENT GRANTS	(6)	(10)	(10)	(10)
SALES	(2)	(1)	(1)	(1)
TOTAL INCOME	(8)	(11)	(11)	(11)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>68</u>	<u>80</u>	<u>77</u>	<u>75</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	80	80
Variation in pay, pension (IAS19) & support service recharges	(3)	(5)
IER government grant (discretionary)	0	0
2021/22 Probable Out-turn	<u>77</u>	
2022/23 Original Estimate		<u>75</u>

DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
TRANSPORT	3	4	4	4
SUPPLIES AND SERVICES	184	200	200	206
SUPPORT SERVICES	361	361	361	354
TOTAL EXPENDITURE	548	565	565	564
FEES AND CHARGES	0	0	0	0
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>548</u>	<u>565</u>	<u>565</u>	<u>564</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	565	565
Variation in pay, pension (IAS19) & support service recharges	0	(7)
Sundry variations	0	6
2021/22 Probable Out-turn	<u>565</u>	
2022/23 Original Estimate		<u>564</u>

CONSULTATION & COMMUNICATION

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
		£'000	£'000	£'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	20	0	0	0
SUPPORT SERVICES	25	25	25	0
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	45	25	25	0
TOTAL INCOME	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>46</u>	<u>25</u>	<u>25</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	25	25
Variation in pay, pension (IAS19) & support service recharges (following cessation of Borough Insight hard copy)	0	(25)
2021/22 Probable Out-turn	<u>25</u>	
2022/23 Original Estimate		<u>0</u>

CORPORATE TRAINING

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
		£'000	£'000	£'000
EMPLOYEES	9	58	58	58
SUPPORT SERVICES	1	1	1	1
TOTAL EXPENDITURE	10	59	59	59
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>10</u>	<u>59</u>	<u>59</u>	<u>59</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	59	59
Variation in pay, pension (IAS19) & support service recharges	0	0
2021/22 Probable Out-turn	<u>59</u>	
2022/23 Original Estimate		<u>59</u>

CORPORATE MANAGEMENT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	£'000	Out-turn	£'000
			£'000	
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	13	17	17	21
SUPPORT SERVICES	478	478	478	491
TOTAL EXPENDITURE	491	495	495	512
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>491</u>	<u>495</u>	<u>495</u>	<u>512</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	495	495
Variation in pay, pension (IAS19) & support service recharges	0	13
Sundry variation	0	4
2021/22 Probable Out-turn	<u>495</u>	
2022/23 Original Estimate		<u>512</u>

GENERAL EXPENSES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	532	0	0	0
PREMISES	10	221	221	246
SUPPLIES AND SERVICES	981	1,577	1,528	1,454
SUPPORT SERVICES	(292)	(283)	(283)	(283)
TOTAL EXPENDITURE	1,231	1,515	1,466	1,417
GOVERNMENT GRANTS	(4,897)	(249)	(284)	(174)
FEES AND CHARGES	(10)	0	0	0
TOTAL INCOME	(5,220)	(249)	(284)	(174)
CONTRIBS TO (FROM) RESERVES	1,356	217	217	287
NET EXPENDITURE / (INCOME)	<u>(2,634)</u>	<u>1,483</u>	<u>1,399</u>	<u>1,531</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	1,483	1,483
Variation in pay, pension (IAS19) & support service recharges	0	0
Covid-19 related government grants & support	(35)	0
Provision for inflation in excess of 2%	0	204
New Homes Bonus income	0	75
Transfer of NHB to reserves	0	(75)
Increased revenue contribution to capital programme	0	100
Provision for impact of Covid-19	0	(350)
Application of corporate contingency	(52)	0
Increase in provision for property maintenance	0	25
Reduced corporate projects reserve contribution to balance budget	0	45
Provisions for oak processionary moth, ditches and reservoir	0	21
Sundry variations	3	3
2021/22 Probable Out-turn	<u>1,399</u>	
2022/23 Original Estimate		<u>1,531</u>

TREASURY MANAGEMENT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	44	23	24	24
SUPPORT SERVICES	1	1	1	1
TOTAL EXPENDITURE	45	24	25	25
INTEREST	(65)	(115)	(115)	(90)
TOTAL INCOME	(65)	(115)	(115)	(90)
CONTRIBS TO (FROM) RESERVES	45	53	53	53
NET EXPENDITURE / (INCOME)	<u>25</u>	<u>(38)</u>	<u>(37)</u>	<u>(12)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(38)	(38)
Fund manager fees	1	1
Projected change in interest income		25
Sundry Variations		
2021/22 Probable Out-turn	<u>(37)</u>	
2022/23 Original Estimate		<u>(12)</u>

EXTERNAL AUDIT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
		£'000	£'000	£'000
SUPPLIES AND SERVICES	106	53	53	76
TOTAL EXPENDITURE	105	53	53	76
FEES AND CHARGES	0	0	0	0
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>105</u>	<u>53</u>	<u>53</u>	<u>76</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	53	53
Change in external audit fees	0	23
2021/22 Probable Out-turn	<u>53</u>	
2022/23 Original Estimate		<u>76</u>

SUPERANNUATION

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	(438)	(438)	(438)	(438)
SUPPLIES AND SERVICES	588	844	844	973
TOTAL EXPENDITURE	150	406	406	535
NET EXPENDITURE / (INCOME)	<u>492</u>	<u>406</u>	<u>406</u>	<u>535</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	406	406
Variation in pay, pension (IAS19) & support service recharges		129
2021/22 Probable Out-turn	<u>406</u>	
2022/23 Original Estimate		<u>535</u>

BUSINESS RATE COLLECTION

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	147	138	116	96
SUPPLIES AND SERVICES	8	12	12	12
SUPPORT SERVICES	34	34	34	35
TOTAL EXPENDITURE	189	184	162	143
GOVERNMENT GRANTS	(82)	(90)	(90)	(90)
CONTRIBS FROM OTHER AGENCIES	(12)	(12)	(12)	(12)
FEES AND CHARGES	0	(5)	(5)	(5)
TOTAL INCOME	(94)	(107)	(107)	(107)
CONTRIBS TO (FROM) RESERVES	1,367	(321)	(321)	(473)
NET EXPENDITURE / (INCOME)	<u>1,462</u>	<u>(244)</u>	<u>(266)</u>	<u>(437)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(244)	(244)
Variation in pay, pension (IAS19) & support service recharges	(22)	(41)
Increased contribution from business rates equalisation reserve	0	(152)
2021/22 Probable Out-turn	<u>(266)</u>	
2022/23 Original Estimate		<u>(437)</u>

COUNCIL TAX COLLECTION

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	361	336	367	388
SUPPLIES AND SERVICES	40	51	51	51
SUPPORT SERVICES	193	193	193	196
TOTAL EXPENDITURE	594	580	611	635
GOVERNMENT GRANTS	(7)	0	(30)	(30)
FEES AND CHARGES	(54)	(147)	(147)	(147)
TOTAL INCOME	(61)	(147)	(177)	(177)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>532</u>	<u>433</u>	<u>434</u>	<u>459</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	433	433
Variation in pay, pension (IAS19) & support service recharges	31	55
Apportionment of government grant from council tax support	(30)	(30)
Sundry variations	0	1
2021/22 Probable Out-turn	<u>434</u>	
2022/23 Original Estimate		<u>459</u>

LOCAL COUNCIL TAX SUPPORT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
		£'000	£'000	£'000
EMPLOYEES	206	265	220	188
SUPPLIES AND SERVICES	347	59	59	34
SUPPORT SERVICES	90	90	90	93
TOTAL EXPENDITURE	643	414	369	315
GOVERNMENT GRANTS	(393)	(50)	(20)	(20)
TOTAL INCOME	(393)	(50)	(20)	(20)
CONTRIBS TO (FROM) RESERVES	45	0	0	0
NET EXPENDITURE / (INCOME)	<u>295</u>	<u>364</u>	<u>349</u>	<u>295</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	364	364
Variation in pay, pension (IAS19) & support service recharges	(45)	(74)
Removal of hardship budget following transfer of scheme to collection fund	0	(25)
Apportionment of government grant to Council Tax Collection	30	30
2021/22 Probable Out-turn	<u>349</u>	
2022/23 Original Estimate		<u>295</u>

HOUSING BENEFIT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	242	338	278	235
SUPPLIES AND SERVICES	(154)	53	53	53
BENEFIT PAYMENTS	17,611	17,254	17,254	16,220
SUPPORT SERVICES	474	474	474	491
TOTAL EXPENDITURE	18,173	18,119	18,059	16,999
GOVERNMENT GRANTS	(17,369)	(17,606)	(17,606)	(16,579)
FEES AND CHARGES	(469)	0	0	0
RECHARGES	0	0	0	0
TOTAL INCOME	(17,838)	(17,606)	(17,606)	(16,579)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>335</u>	<u>513</u>	<u>453</u>	<u>420</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	513	513
Variation in pay, pension (IAS19) & support service recharges	(60)	(86)
Change in estimated housing benefit payments and recovery	0	(7)
2021/22 Probable Out-turn	<u>453</u>	
2022/23 Original Estimate		<u>420</u>

LAND CHARGES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	28	25	30	25
SUPPORT SERVICES	76	76	76	79
TOTAL EXPENDITURE	104	101	106	104
GOVERNMENT GRANTS	0	0	0	0
FEES AND CHARGES	(108)	(102)	(112)	(102)
TOTAL INCOME	(108)	(102)	(112)	(102)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>(4)</u>	<u>(1)</u>	<u>(6)</u>	<u>2</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(1)	(1)
Variation in pay, pension (IAS19) & support service recharges	0	3
Increased fees and charges	(10)	0
Sundry Variations	5	0
2021/22 Probable Out-turn	<u>(6)</u>	
2022/23 Original Estimate		<u>2</u>

ESTATES AND PROPERTY MANAGEMENT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
PREMISES	104	355	582	575
SUPPLIES AND SERVICES	1,089	608	609	595
SUPPORT SERVICES	110	108	108	112
CAPITAL CHARGES	348	395	395	403
TOTAL EXPENDITURE	1,651	1,466	1,694	1,685
CONTRIBS FROM OTHER AGENCIES	(200)	0	0	0
FEEs AND CHARGES	(20)	(23)	(20)	(21)
RENTS	(3,274)	(3,064)	(3,783)	(2,858)
OTHER INCOME	(8)	0	0	0
TOTAL INCOME	(3,502)	(3,087)	(3,803)	(2,879)
CONTRIBS TO (FROM) RESERVES	80	152	633	(541)
NET EXPENDITURE / (INCOME)	<u>(1,771)</u>	<u>(1,469)</u>	<u>(1,476)</u>	<u>(1,735)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(1,469)	(1,469)
Variation in pay, pension (IAS19) & support service recharges	0	4
Increase in Premises related expenses	227	148
Cleaning & maintenance contract inflation	0	47
Planned maintenance cost inflation	0	25
Increase in Minimum Revenue Provision	0	8
Increased rental income following rent reviews	(719)	0
Reduced rental income	0	206
Change in contributions to/from reserves	481	(693)
Sundry variations	4	(11)
2021/22 Probable Out-turn	<u>(1,476)</u>	
2022/23 Original Estimate		<u>(1,735)</u>

INVESTMENT PROPERTIES EEPIC

BUDGET ANALYSIS				
	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
		Estimate	Out-turn*	
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	1,113	1,113	1,113	1,113
CAPITAL CHARGES	650	650	650	683
TOTAL EXPENDITURE	1,763	1,763	1,763	1,796
CONTRIBS FROM OTHER AGENCIES	(118)	(121)	(121)	(121)
FEES AND CHARGES	0	0	0	0
RENTS	0	0	0	0
INTEREST & DIVIDEND	(2,677)	(2,409)	(2,409)	(2,409)
TOTAL INCOME	(2,795)	(2,530)	(2,530)	(2,530)
CONTRIBS TO (FROM) RESERVES	603	(138)	(138)	(486)
NET EXPENDITURE / (INCOME)	<u>(429)</u>	<u>(905)</u>	<u>(905)</u>	<u>(1,220)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(905)	(905)
Change in contributions to/(from) Property Income Reserve		(348)
Increase in Minimum Revenue Provision	0	33
Reduction in EEPIC dividend	0	0
Sundry variations		
2021/22 Probable Out-turn	<u>(905)</u>	
2022/23 Original Estimate		<u>(1,220)</u>

ECONOMIC DEVELOPMENT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	2	0	0	0
PREMISES	8	8	8	8
SUPPLIES AND SERVICES	1,083	52	52	52
SUPPORT SERVICES	12	12	12	12
TOTAL EXPENDITURE	1,105	72	72	72
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>71</u>	<u>72</u>	<u>72</u>	<u>72</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	72	72
Variation in pay, pension (IAS19) & support service recharges	0	0
2021/22 Probable Out-turn	<u>72</u>	
2022/23 Original Estimate		<u>72</u>

COMMUNITY CONSULTATION

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	1	4	4	4
SUPPORT SERVICES	16	16	16	16
TOTAL EXPENDITURE	17	20	20	20
NET EXPENDITURE / (INCOME)	<u>17</u>	<u>20</u>	<u>20</u>	<u>20</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	20	20
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	0	0
2021/22 Probable Out-turn	<u>20</u>	
2022/23 Original Estimate		<u>20</u>

CENTRAL SUPPORT SERVICES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	3,747	4,244	4,282	4,135
SUPPLIES AND SERVICES	819	973	1,168	1,200
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(4,715)	(4,717)	(4,717)	(4,673)
CAPITAL CHARGES	187	135	135	135
TOTAL EXPENDITURE	38	635	868	797
CONTRIBS FROM OTHER AGENCIES	(10)	0	0	0
FEES AND CHARGES	(60)	(57)	(57)	(57)
RENTS	(1)	(2)	(2)	(2)
TOTAL INCOME	(71)	(59)	(59)	(59)
CONTRIBS TO (FROM) RESERVES	(66)	(122)	(73)	(32)
NET EXPENDITURE / (INCOME)	<u>(99)</u>	<u>454</u>	<u>736</u>	<u>706</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	454	454
Variation in pay, pension (IAS19) & support service recharges	38	(65)
Changes in supplies and services costs	195	227
Changes in contributions from reserves	49	90
2021/22 Probable Out-turn	<u>736</u>	
2022/23 Original Estimate		<u>706</u>

OPERATIONAL SUPPORT SERVICES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	6	6	6
SUPPLIES AND SERVICES	0	(15)	(15)	(15)
TOTAL EXPENDITURE	0	(9)	(9)	(9)
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>0</u>	<u>(9)</u>	<u>(9)</u>	<u>(9)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(9)	(9)
Variation in Employee costs	0	0
Variation in supplies and services	0	0
2021/22 Probable Out-turn	<u>(9)</u>	
2022/23 Original Estimate		<u>(9)</u>

SALARY CONTROL

BUDGET ANALYSIS	2022/23 Estimate * £'000	Budgeted Staff FTE*
CHIEF EXECUTIVE'S GROUP	487	7.4
HUMAN RESOURCES	248	6.0
FINANCIAL SERVICES	510	11.7
REVENUES & BENEFITS	719	21.3
ICT	451	12.1
LEGAL & DEMOCRATIC SERVICES	273	6.0
PROPERTY & VENUES	301	5.8
CUSTOMER SERVICES & BUSINESS SUPPORT	693	25.3
HOUSING & ENVIRONMENTAL SERVICES	1,647	52.2
OPERATIONAL SERVICES	3,359	132.4
PLACE DEVELOPMENT	996	25.3
CORPORATE ASSURANCE	287	8.4
GENERAL FUND TOTAL	9,971	313.8
Employers NI & Pension Contributions	2,751	
	392	
Casuals Budget	79	
Overtime Budgets	84	
Total Direct Employee Budgets	13,279	
*Figures are based on a snapshot of the Establishment at November 2021		

SALARIES PROVISIONS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	(11)	(438)	485
SUPPLIES AND SERVICES	0	0	0	0
TOTAL EXPENDITURE	0	(11)	(438)	485
GOVERNMENT GRANTS	0	0	0	(98)
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
TOTAL INCOME	0	0	0	(98)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>0</u>	<u>(11)</u>	<u>(438)</u>	<u>387</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(11)	(11)
Pay award and pension funding apportioned to services	(186)	496
Vacancy provision	(241)	0
2022/23 Services Grant	0	(98)
2021/22 Probable Out-turn	<u>(438)</u>	
2022/23 Original Estimate		<u>387</u>

TOWN HALL

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	124	154	131	117
PREMISES	489	426	441	422
TRANSPORT	3	3	3	3
SUPPLIES AND SERVICES	98	125	125	123
THIRD PARTY PAYMENTS	0	0	0	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(601)	(601)	(601)	(576)
CAPITAL CHARGES	108	206	206	206
TOTAL EXPENDITURE	221	313	305	295
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(168)	(165)	(165)	(165)
RENTS	(150)	(170)	(170)	(172)
TOTAL INCOME	(318)	(335)	(335)	(337)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>(98)</u>	<u>(23)</u>	<u>(31)</u>	<u>(43)</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	(23)	(23)
Variation in pay, pension (IAS19) & support service recharges	(23)	(12)
Increased Premises	15	0
Sundry variations	0	(8)
2021/22 Probable Out-turn	<u>(31)</u>	
2022/23 Original Estimate		<u>(43)</u>

LONGMEAD DEPOT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	117	84	84	87
SUPPLIES AND SERVICES	3	3	3	3
SUPPORT SERVICE RECHARGES	(135)	(135)	(135)	(135)
CAPITAL CHARGES	39	58	58	58
TOTAL EXPENDITURE	24	10	10	13
TOTAL INCOME	0	0	(2)	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>24</u>	<u>10</u>	<u>8</u>	<u>13</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	10	10
Sundry variations	(2)	3
2021/22 Probable Out-turn	<u>8</u>	
2022/23 Original Estimate		<u>13</u>

ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

BUDGET SUMMARY	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
CONTRACT MANAGEMENT	149	94	285	124
CONTRACT MANAGEMENT	149	94	285	124
CAR PARKS	48	(2,137)	(1,156)	(2,210)
ON STREET PARKING	65	(7)	33	(5)
CAR PARKING	113	(2,144)	(1,123)	(2,215)
COUNTRYSIDE, PARKS & OPEN SPACES	2,034	2,073	1,948	2,046
ALLOTMENTS	31	35	24	15
PARKS & OPEN SPACES	2,065	2,108	1,972	2,061
BOROUGH CLEANSING	798	831	934	876
GRAFFITI REMOVAL	40	37	36	38
LAND DRAINAGE	78	80	83	81
DOMESTIC & TRADE WASTE COLLECTION	2,334	2,131	2,281	2,050
MARKETS	(2)	(30)	(32)	(37)
HIGHWAYS	430	419	408	333
ENVIRONMENTAL SERVICES	3,678	3,468	3,710	3,341
COMMUNITY SAFETY	81	91	92	93
CEMETERY	(199)	(241)	(237)	(267)
CLOSED CHURCHYARDS	24	24	24	24
ENVIRONMENTAL HEALTH	451	473	525	562
ENVIRONMENTAL HEALTH	276	256	312	319
TOTAL NET REQUIREMENT	6,362	3,873	5,248	3,723

ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

GROSS TO NET BUDGET 2022/23				
	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
CONTRACT MANAGEMENT	163	(22)	(17)	124
CAR PARKING	2,668	(4,884)	1	(2,215)
PARKS & OPEN SPACES	2,452	(358)	(33)	2,061
ENVIRONMENTAL SERVICES	5,001	(1,676)	16	3,341
COMMUNITY SAFETY	100	0	(7)	93
ENVIRONMENTAL HEALTH	850	(531)	0	319
TOTAL NET REQUIREMENT	11,234	(7,471)	(40)	3,723

CONTRACT MANAGEMENT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	1,216	1,353	1,263	1,056
PREMISES	(1,102)	(1,164)	(1,164)	(1,097)
TRANSPORT	178	187	196	180
SUPPLIES AND SERVICES	45	47	190	125
SUPPORT SERVICES	(34)	(42)	(44)	(176)
CAPITAL CHARGES	75	75	75	75
TOTAL EXPENDITURE	378	456	516	163
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(212)	(345)	(198)	(22)
TOTAL INCOME	(212)	(345)	(198)	(22)
CONTRIBS TO (FROM) RESERVES	(17)	(17)	(32)	(17)
NET EXPENDITURE / (INCOME)	<u>149</u>	<u>94</u>	<u>285</u>	<u>124</u>
BUDGET VARIATIONS			£'000	£'000
2021/22 Original Estimate			94	94
Variation in pay, pension (IAS19) & support service recharges			(92)	(219)
Transport contract saving				(7)
Contract recharges to services			283	249
Sundry variations				7
2021/22 Probable Out-turn			<u>285</u>	
2022/23 Original Estimate				<u>124</u>

CAR PARKS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	172	226	210	256
PREMISES	837	818	803	826
TRANSPORT	3	8	8	8
SUPPLIES AND SERVICES	229	238	254	246
SUPPORT SERVICES	301	350	350	366
CAPITAL CHARGES	249	624	624	624
TOTAL EXPENDITURE	1,791	2,264	2,249	2,326
SALES	(16)	(30)	(30)	(30)
FEES AND CHARGES	(1,684)	(4,338)	(3,339)	(4,473)
RENTS	(23)	(24)	(29)	(24)
RECHARGES	(3)	(10)	(8)	(10)
INCOME	(1,743)	(4,402)	(3,406)	(4,537)
CONTRIBS TO (FROM) RESERVES	0	1	1	1
NET EXPENDITURE / (INCOME)	48	(2,137)	(1,156)	(2,210)

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(2,137)	(2,137)
Variation in pay, pension (IAS19) & support service recharges	0	46
Vacancies	(16)	0
Reduced business rates	(3)	0
Increased credit card processing costs	14	0
Reduced energy cost forecast	(10)	0
Inflation on contracts	0	12
Adverse variance of income as a result of Covid	1,001	0
Increase in income budget	0	(135)
Increase in rental income	(5)	0
Sundry variances	0	4
2021/22 Probable Out-turn	(1,156)	
2022/23 Original Estimate		(2,210)

ON STREET PARKING

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	223	218	201	218
TRANSPORT	8	7	8	8
SUPPLIES AND SERVICES	12	43	43	44
SUPPORT SERVICES	122	72	72	72
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	365	340	324	342
GOVERNMENT GRANTS	0	0	0	0
CONTRIBUTION TO SCC	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(300)	(347)	(291)	(347)
INCOME	(300)	(347)	(291)	(347)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>65</u>	<u>(7)</u>	<u>33</u>	<u>(5)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(7)	(7)
Saving resulting from vacancy	(17)	
Decreased income as a result of Covid	57	
Sundry Variances		2
2021/22 Probable Out-turn	<u>33</u>	
2022/23 Original Estimate		<u>(5)</u>

COUNTRYSIDE, PARKS & OPEN SPACES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	558	561	344	502
PREMISES	1,096	1,090	1,090	1,106
TRANSPORT	41	41	41	44
SUPPLIES AND SERVICES	124	107	138	131
SUPPORT SERVICES	236	236	236	245
CAPITAL CHARGES	159	374	374	374
TOTAL EXPENDITURE	2,214	2,409	2,223	2,402
CONTRIBS FROM OTHER AGENCIES	(39)	(38)	(38)	(40)
SALES	0	(2)	(2)	(2)
FEEs AND CHARGES	(100)	(236)	(153)	(241)
RENTS	(31)	(31)	(47)	(40)
TOTAL INCOME	(170)	(307)	(240)	(323)
CONTRIBS TO (FROM) RESERVES	(10)	(29)	(35)	(33)
NET EXPENDITURE / (INCOME)	<u>2,034</u>	<u>2,073</u>	<u>1,948</u>	<u>2,046</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	2,073	2,073
Variation in pay, pension (IAS19) & support service recharges	0	(36)
Employee Costs saving achieved	23	0
Adjustment of salary budgets post restructure	(217)	0
Building works and cleaning costs	0	16
Additional Consultant Report costs	8	1
Contribution from reserves to match additional expenditure	(6)	(6)
Reduced income from sporting activities and lettings	83	0
Income from increased tariffs	0	(5)
Leased property income	(16)	(9)
Increased transport recharges	0	3
Sundry variances	0	9
2021/22 Probable Out-turn	<u>1,948</u>	
2022/23 Original Estimate		<u>2,046</u>

ALLOTMENTS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	30	30	19	10
PREMISES	13	18	18	18
SUPPORT SERVICES	21	21	21	22
TOTAL EXPENDITURE	64	69	58	50
RENTS	(33)	(34)	(34)	(35)
TOTAL INCOME	(33)	(34)	(34)	(35)
NET EXPENDITURE / (INCOME)	<u>31</u>	<u>35</u>	<u>24</u>	<u>15</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	35	35
Variation in pay, pension (IAS19) & support service recharges	(11)	(19)
Increased income from tariffs/volumes	0	(1)
2021/22 Probable Out-turn	<u>24</u>	
2022/23 Original Estimate		<u>15</u>

BOROUGH CLEANSING

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	583	607	704	645
TRANSPORT	202	196	199	201
SUPPLIES AND SERVICES	(137)	(139)	(139)	(139)
RECHARGES TO SERVICES	0	0	0	0
SUPPORT SERVICES	91	91	91	93
CAPITAL CHARGES	58	77	77	77
TOTAL EXPENDITURE	797	832	932	877
FEES AND CHARGES	0	(3)	0	(3)
INCOME	0	(3)	0	(3)
CONTRIBS TO (FROM) RESERVES	1	2	2	2
NET EXPENDITURE / (INCOME)	<u>798</u>	<u>831</u>	<u>934</u>	<u>876</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	831	831
Variation in pay, pension (IAS19) & support service recharges	97	40
Increased fuel costs	0	5
Sundry Variances	6	
2021/22 Probable Out-turn	<u>934</u>	
2022/23 Original Estimate		<u>876</u>

GRAFFITI REMOVAL

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	10	10	10	10
SUPPLIES AND SERVICES	4	5	5	6
SUPPORT SERVICES	12	12	12	12
TOTAL EXPENDITURE	40	37	36	38
FEES AND CHARGES	0	0	0	0
INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>40</u>	<u>37</u>	<u>36</u>	<u>38</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	37	37
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variances	(1)	1
2021/22 Probable Out-turn	<u>36</u>	
2022/23 Original Estimate		<u>38</u>

DOMESTIC & TRADE WASTE COLLECTION

BUDGET ANALYSIS				
	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1,453	1,382	1,518	1,395
SUPPLIES AND SERVICES	401	527	527	393
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	588	587	587	609
CAPITAL CHARGES	332	173	173	173
TOTAL EXPENDITURE	3,698	3,571	3,747	3,501
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	(134)	(124)	(124)	(124)
FEES AND CHARGES	(1,230)	(1,330)	(1,355)	(1,341)
INCOME	(1,364)	(1,454)	(1,479)	(1,465)
CONTRIBS TO (FROM) RESERVES	0	14	13	14
NET EXPENDITURE / (INCOME)	<u>2,334</u>	<u>2,131</u>	<u>2,281</u>	<u>2,050</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	2,131	2,131
Variation in pay, pension (IAS19) & support service recharges	0	22
Additional staff costs to cover sickness/Covid	135	13
Service saving	0	(100)
Reduced gate fees for trade waste	0	(34)
Increased fuel costs	40	41
Reduced transport recharge	0	(12)
Reduction in trade waste income	0	25
Increase in civic waste income	(23)	(15)
Increase in garden waste income	0	(21)
Sundry variances	(2)	0
2021/22 Probable Out-turn	<u>2,281</u>	
2022/23 Original Estimate		<u>2,050</u>

MARKETS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	8	8	6	4
PREMISES	10	15	15	15
SUPPLIES AND SERVICES	58	57	57	57
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	4	4	4	4
TOTAL EXPENDITURE	80	84	82	80
FEES AND CHARGES	(74)	(113)	(113)	(116)
RENTS	(5)	(1)	(1)	(1)
INCOME	(79)	(114)	(114)	(117)
CONTRIBS TO (FROM) RESERVES	(3)	0	0	0
NET EXPENDITURE / (INCOME)	<u>(2)</u>	<u>(30)</u>	<u>(32)</u>	<u>(37)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(30)	(30)
Variation in employees and support services	(2)	(4)
Increase in income		(3)
2021/22 Probable Out-turn	<u>(32)</u>	
2022/23 Original Estimate		<u>(37)</u>

LAND DRAINAGE

BUDGET ANALYSIS				
	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
PREMISES	58	60	63	61
SUPPORT SERVICES	20	20	20	20
TOTAL EXPENDITURE	78	80	83	81
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>78</u>	<u>80</u>	<u>83</u>	<u>81</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	80	80
Sundry variances	3	1
2021/22 Probable Out-turn	<u>83</u>	
2022/23 Original Estimate		<u>81</u>

HIGHWAYS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	41	41	30	21
PREMISES	350	367	367	300
SUPPLIES AND SERVICES	24	18	23	18
SUPPORT SERVICES	86	84	84	85
TOTAL EXPENDITURE	516	510	504	424
CONTRIBS FROM OTHER AGENCIES	(69)	(63)	(68)	(63)
SALES	0	(1)	(1)	(1)
FEES AND CHARGES	(17)	(27)	(27)	(27)
RENTS	0	0	0	0
INTEREST	0	0	0	0
RECHARGES	0	0	0	0
OTHER INCOME	0	0	0	0
INCOME	(86)	(91)	(96)	(91)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>430</u>	<u>419</u>	<u>408</u>	<u>333</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	419	419
Variation in pay, pension (IAS19)	(11)	(20)
Service efficiency saving	0	(67)
Contribution to Christmas lighting	(4)	
Additional Christmas lighting	4	
Sundry Variances	0	1
2021/22 Probable Out-turn	<u>408</u>	
2022/23 Original Estimate		<u>333</u>

COMMUNITY SAFETY

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	30	41	45	46
PREMISES	31	35	31	32
TRANSPORT	4	4	4	4
SUPPLIES AND SERVICES	9	8	9	8
SUPPORT SERVICES	10	10	10	10
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	84	98	99	100
CONTRIBS FROM OTHER AGENCIES	(1)	0	0	0
INCOME	(1)	0	0	0
CONTRIBS TO (FROM) RESERVES	(2)	(7)	(7)	(7)
NET EXPENDITURE / (INCOME)	<u>81</u>	<u>91</u>	<u>92</u>	<u>93</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	91	91
Variation in pay, pension (IAS19) & support service recharges	4	5
Reduction in CCTV running costs	(4)	(3)
Sundry variations	1	0
2021/22 Probable Out-turn	<u>92</u>	
2022/23 Original Estimate		<u>93</u>

CEMETERY

BUDGET ANALYSIS				
	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	69	72	72	58
PREMISES	146	154	157	137
SUPPLIES AND SERVICES	13	13	13	13
SUPPORT SERVICES	33	33	33	34
TOTAL EXPENDITURE	261	272	275	242
FEES AND CHARGES	(460)	(513)	(512)	(509)
TOTAL INCOME	(460)	(513)	(512)	(509)
NET EXPENDITURE / (INCOME)	<u>(199)</u>	<u>(241)</u>	<u>(237)</u>	<u>(267)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(241)	(241)
Variation in pay, pension (IAS19) & support service recharges	0	(13)
Increase in business rates	2	0
Removal of Princess Balustrades costs		(18)
Removal of Princess Balustrades income		18
Adverse variance in income due to Covid	1	
Sundry variances	1	1
Increased fees and charges income budget		(14)
2021/22 Probable Out-turn	<u>(237)</u>	
2022/23 Original Estimate		<u>(267)</u>

CLOSED CHURCHYARDS

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	3	3	3	3
PREMISES	19	19	19	19
SUPPORT SERVICES	2	2	2	2
TOTAL EXPENDITURE	24	24	24	24
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>24</u>	<u>24</u>	<u>24</u>	<u>24</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	24	24
Sundry variance	0	0
2021/22 Probable Out-turn	<u>24</u>	
2022/23 Original Estimate		<u>24</u>

ENVIRONMENTAL HEALTH

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	261	308	361	333
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	39	33	33	33
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	211	211	211	218
TOTAL EXPENDITURE	511	552	605	584
CONTRIBS FROM OTHER LAs	(40)	0	0	0
FEES AND CHARGES	(43)	(22)	(23)	(22)
TOTAL INCOME	(83)	(22)	(23)	(22)
CONTRIBS TO (FROM) RESERVES	23	(57)	(57)	0
NET EXPENDITURE / (INCOME)	<u>451</u>	<u>473</u>	<u>525</u>	<u>562</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	473	473
Variation in pay, pension (IAS19) & support service recharges	53	32
Net increase in fees and charges income	0	0
Removal of SCC grant for Covid response	0	57
Sundry variations	(1)	0
2021/22 Probable Out-turn	<u>525</u>	
2022/23 Original Estimate		<u>562</u>

COMMUNITY AND WELLBEING COMMITTEE

BUDGET SUMMARY	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
HOUSING ADVISORY SERVICE	67	68	68	70
HOMELESSNESS	1,403	1,443	1,998	1,557
HOUSING NEEDS REGISTER	160	161	165	171
TEMPORARY ACCOMMODATION PROPERTIES	(27)	(80)	(80)	(45)
PRIVATE SECTOR HOUSING	63	76	66	62
HOUSING	1,666	1,668	2,217	1,815
MEALS AT HOME	(25)	3	2	5
ROUTE CALL	358	357	396	374
CONCESSIONARY FARES	0	0	0	0
COMMUNITY ALARM	4	(45)	(21)	(39)
DISABLED FACILITIES GRANT	88	73	87	102
COMMUNITY SERVICES	425	388	464	442
SUPPORT FOR VOLUNTARY ORGS	261	262	237	239
HEALTH AND WELLBEING	14	42	92	223
COMMUNITY CENTRE	561	489	583	441
EPSOM PLAYHOUSE	778	340	718	373
RAINBOW LEISURE CENTRE	242	53	133	37
BOURNE HALL	610	470	637	447
MUSEUM	206	214	215	216
EWELL COURT HOUSE	297	27	91	19
SPORTS & LEISURE DEVELOPMENT	118	167	113	0
SPORTS LEISURE & CULTURAL	2,251	1,271	1,907	1,092
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	103	103	103	107
EPSOM & WALTON DOWNS CONSERVATORS	254	262	262	260
PRECEPTING/LEVYING BODIES	357	365	365	367
TOTAL NET REQUIREMENT	5,537	4,485	5,866	4,617

GROSS TO NET BUDGET 2022/23

	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
HOUSING	2,961	(1,075)	(71)	1,815
COMMUNITY SERVICES	981	(511)	(28)	442
SUPPORT FOR VOLUNTARY ORGANISATIONS	246	(7)	0	239
HEALTH AND WELLBEING	358	(130)	(5)	223
COMMUNITY CENTRES	650	(211)	2	441
SPORTS LEISURE & CULTURAL	3,355	(2,282)	19	1,092
PRECEPTING/LEVYING BODIES	367	0	0	367
TOTAL NET REQUIREMENT	8,918	(4,216)	(83)	4,617

HOUSING ADVISORY SERVICE

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	3	4	4	4
SUPPORT SERVICES	64	64	64	66
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	67	68	68	70
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>67</u>	<u>68</u>	<u>68</u>	<u>70</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	68	68
Variation in pay, pension (IAS19) & support service recharges	0	2
2021/22 Probable Out-turn	<u>68</u>	
2022/23 Original Estimate		<u>70</u>

HOMELESSNESS

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	375	395	511	458
PREMISES	292	193	193	193
SUPPLIES AND SERVICES	2,856	1,657	2,229	1,912
THIRD PARTY PAYMENTS	2	0	0	0
TRANSFER PAYMENTS	(764)	11	0	(31)
SUPPORT SERVICES	65	65	65	65
TOTAL EXPENDITURE	2,826	2,321	2,998	2,597
GOVERNMENT GRANTS	(524)	(221)	(280)	(472)
CONTRIBS FROM OTHER AGENCIES	(585)	(5)	(20)	(20)
FEES AND CHARGES	0	(10)	0	0
RENTS	(120)	(477)	(455)	(477)
TOTAL INCOME	(1,229)	(713)	(755)	(969)
CONTRIBS TO (FROM) RESERVES	(194)	(165)	(245)	(71)
NET EXPENDITURE / (INCOME)	<u>1,403</u>	<u>1,443</u>	<u>1,998</u>	<u>1,557</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	1,443	1,443
Variation in pay, pension (IAS19) & support service recharges	116	63
Net increase in temporary accommodation costs	565	0
Increased TA management fees funded by grant	0	255
Gross government grant income	(64)	(256)
Movement in contribution from reserves	(80)	94
Net budgeted cost of Private Sector Leasing Scheme	0	(31)
Sundry variations	18	(11)
2021/22 Probable Out-turn	<u>1,998</u>	
2022/23 Original Estimate		<u>1,557</u>

HOUSING NEEDS REGISTER

BUDGET ANALYSIS	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	104	102	108	111
SUPPLIES AND SERVICES	4	7	7	7
SUPPORT SERVICES	52	52	50	53
TOTAL EXPENDITURE	160	161	165	171
TOTAL INCOME	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>160</u>	<u>161</u>	<u>165</u>	<u>171</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	161	161
Variation in pay, pension (IAS19) & support service recharges	4	10
2021/22 Probable Out-turn	<u>165</u>	
2022/23 Original Estimate		<u>171</u>

TEMPORARY ACCOMMODATION PROPERTIES

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	107	0	0	81
SUPPLIES AND SERVICES	2	2	2	2
TRANSFER PAYMENTS	(28)	0	0	(29)
CAPITAL CHARGES	103	0	0	0
TOTAL EXPENDITURE	184	2	2	54
RENTS	(116)	(82)	(82)	(99)
TOTAL INCOME	(116)	(82)	(82)	(99)
NET EXPENDITURE / (INCOME)	<u>(27)</u>	<u>(80)</u>	<u>(80)</u>	<u>(45)</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	(80)	(80)
Premises costs	0	81
Increased income - Rents	0	(46)
2021/22 Probable Out-turn	<u>(80)</u>	
2022/23 Original Estimate		<u>(45)</u>

PRIVATE SECTOR HOUSING

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	65	78	71	64
SUPPLIES AND SERVICES	0	1	1	1
SUPPORT SERVICES	4	4	4	4
TOTAL EXPENDITURE	69	83	76	69
FEES AND CHARGES	(6)	(7)	(10)	(7)
TOTAL INCOME	(6)	(7)	(10)	(7)
NET EXPENDITURE / (INCOME)	<u>63</u>	<u>76</u>	<u>66</u>	<u>62</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	76	76
Variation in pay, pension (IAS19) & support service recharges	(7)	(14)
Increased licence income	(3)	0
2021/22 Probable Out-turn	<u>66</u>	
2022/23 Original Estimate		<u>62</u>

MEALS AT HOME

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	56	58	60	62
TRANSPORT	9	9	9	10
SUPPLIES AND SERVICES	90	63	63	63
SUPPORT SERVICES	31	31	31	32
TOTAL EXPENDITURE	186	161	163	167
CONTRIBS FROM OTHER AGENCIES	(20)	(19)	(19)	(19)
SALES	(174)	(132)	(135)	(136)
FEES AND CHARGES	(3)	(3)	(3)	(3)
RECHARGES	(14)	(4)	(4)	(4)
TOTAL INCOME	(211)	(158)	(161)	(162)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>(25)</u>	<u>3</u>	<u>2</u>	<u>5</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	3	3
Variation in pay, pension (IAS19) & support service recharges	2	5
Increased transport costs	0	1
Increased income from changes to tariffs/volumes	(3)	(4)
Sundry Variations	0	0
2021/22 Probable Out-turn	<u>2</u>	
2022/23 Original Estimate		<u>5</u>

ROUTE CALL

BUDGET ANALYSIS

	2020/21 Actual	2021/22 Original Estimate	2021/22 Probable Out-turn	2022/23 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	202	236	239	244
SUPPLIES AND SERVICES	7	8	8	8
SUPPORT SERVICES	122	120	121	126
CAPITAL CHARGES	24	26	26	26
TOTAL EXPENDITURE	411	452	451	471
GOVERNMENT GRANTS	(7)	(6)	(6)	(6)
CONTRIBS FROM OTHER AGENCIES	(44)	(38)	(38)	(38)
FEES AND CHARGES	(4)	(53)	(13)	(55)
TOTAL INCOME	(55)	(97)	(57)	(99)
CONTRIBS TO (FROM) RESERVES	2	2	2	2
NET EXPENDITURE / (INCOME)	<u>358</u>	<u>357</u>	<u>396</u>	<u>374</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	357	357
Variation in pay, pension (IAS19) & support service recharges	4	14
Reduced/increased transport recharges	(5)	5
Reduced fare income from volumes	40	0
Income from increased fare charges	0	(2)
2021/22 Probable Out-turn	<u>396</u>	
2022/23 Original Estimate		<u>374</u>

COMMUNITY ALARM

BUDGET ANALYSIS

	2020/21 Actual	2021/22 Original Estimate	2021/22 Probable Out-turn	2022/23 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	171	192	196	55
SUPPLIES AND SERVICES	51	92	72	45
SUPPORT SERVICES	62	62	62	64
TOTAL EXPENDITURE	293	354	338	172
CONTRIBS FROM OTHER AGENCIES	(83)	(146)	(106)	0
SALES	(9)	(7)	(7)	(8)
FEES AND CHARGES	(202)	(250)	(250)	(207)
TOTAL INCOME	(294)	(403)	(363)	(215)
CONTRIBS TO (FROM) RESERVES	5	4	4	4
NET EXPENDITURE / (INCOME)	<u>4</u>	<u>(45)</u>	<u>(21)</u>	<u>(39)</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	(45)	(45)
Variation in pay, pension (IAS19) & support service recharges	4	12
Transfer of Social Prescribing to Health & Wellbeing	0	(13)
Transfer of Higher Needs Service to C&W centre	0	7
Reduced equipment / operational costs	(13)	0
Temporary suspension of Higher Needs Service	33	0
2021/22 Probable Out-turn	<u>(21)</u>	
2022/23 Original Estimate		<u>(39)</u>

DISABLED FACILITIES GRANT

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	112	139	154	162
SUPPLIES AND SERVICES	0	18	0	0
SUPPORT SERVICES	9	9	9	9
TOTAL EXPENDITURE	121	166	163	171
CONTRIBS FROM OTHER AGENCIES	(43)	(35)	(35)	(35)
FEEs AND CHARGES	(26)	(23)	(1)	0
RECHARGES	0	0	0	0
TOTAL INCOME	(69)	(58)	(36)	(35)
CONTRIBS TO (FROM) RESERVES	36	(35)	(40)	(34)
NET EXPENDITURE / (INCOME)	<u>88</u>	<u>73</u>	<u>87</u>	<u>102</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	73	73
Variation in pay, pension (IAS19) & support service recharges	15	23
Service changes to include Home Improvement Agency	(18)	(18)
Change to contribution from reserves	(5)	1
Fee income offsetting additional costs	22	23
2021/22 Probable Out-turn	<u>87</u>	
2022/23 Original Estimate		<u>102</u>

COMMUNITY CENTRE

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	182	194	230	270
PREMISES	114	81	81	86
SUPPLIES AND SERVICES	4	6	(8)	21
SUPPORT SERVICES	182	182	182	125
CAPITAL CHARGES	95	148	148	148
TOTAL EXPENDITURE	577	611	633	650
CONTRIBS FROM OTHER AGENCIES	0	0	0	(40)
SALES	0	(60)	(23)	(62)
FEES AND CHARGES	(9)	(64)	(29)	(109)
TOTAL INCOME	(9)	(124)	(52)	(211)
CONTRIBS TO (FROM) RESERVES	(7)	2	2	2
NET EXPENDITURE / (INCOME)	<u>561</u>	<u>489</u>	<u>583</u>	<u>441</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	489	489
Variation in pay, pension (IAS19) & support service recharges	36	(41)
Building maintenance & cleaning charges	0	4
Temporary closure of Centre due to Covid19	58	0
Transfer of Higher Needs Service to C&W Centre	0	(7)
Increased income from changes to tariffs/volumes	0	(4)
2021/22 Probable Out-turn	<u>583</u>	
2022/23 Original Estimate		<u>441</u>

HEALTH AND WELLBEING

(now includes Sports and Leisure Development)

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	14	42	92	243
SUPPLIES AND SERVICES	0	0	0	59
SUPPORT SERVICES	0	0	0	56
TOTAL EXPENDITURE	14	42	92	358
CONTRIBS FROM OTHER AGENCIES	0	0	0	(130)
TOTAL INCOME	0	0	0	(130)
CONTRIBS TO (FROM) RESERVES	0	0	0	(5)
NET EXPENDITURE / (INCOME)	<u>14</u>	<u>42</u>	<u>92</u>	<u>223</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	42	42
Variation in pay, pension (IAS19) & support service recharges	50	68
Reduced provision for supplies & services		
Transfer of sports and leisure development to H&W	0	100
Transfer of social prescribing to H&W	0	13
2021/22 Probable Out-turn	<u>92</u>	
2022/23 Original Estimate		<u>223</u>

SUPPORT FOR VOLUNTARY ORGANISATIONS

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	42	46	21	0
PREMISES	105	105	105	123
SUPPLIES AND SERVICES	82	83	83	84
SUPPORT SERVICES	38	38	38	39
TOTAL EXPENDITURE	267	272	247	246
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(3)	(7)	(7)	(4)
RENTS	(3)	(3)	(3)	(3)
TOTAL INCOME	(6)	(10)	(10)	(7)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>261</u>	<u>262</u>	<u>237</u>	<u>239</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	262	262
Variation in pay, pension (IAS19) & support service recharges	(25)	(45)
Updated licence and rent agreements	0	21
Sundry Variations	0	1
2021/22 Probable Out-turn	<u>237</u>	
2022/23 Original Estimate		<u>239</u>

EPSOM PLAYHOUSE

BUDGET ANALYSIS	2020/21 Actual	2021/22 Original Estimate	2021/22 Probable Out-turn	2022/23 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	270	360	379	393
PREMISES	212	175	197	181
SUPPLIES AND SERVICES	25	857	508	857
SUPPORT SERVICES	191	191	191	198
CAPITAL CHARGES	83	79	79	79
TOTAL EXPENDITURE	781	1,662	1,354	1,708
SALES	(5)	(894)	(444)	(900)
FEES AND CHARGES	1	(442)	(195)	(449)
TOTAL INCOME	(6)	(1,336)	(639)	(1,349)
CONTRIBS TO (FROM) RESERVES	3	14	3	14
NET EXPENDITURE / (INCOME)	<u>778</u>	<u>340</u>	<u>718</u>	<u>373</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	340	340
Variation in pay, pension (IAS19) & support service recharges	20	40
Increased premises costs	22	6
Reduced expenditure due to closure	(349)	0
Reduced ticket sale and letting income	696	0
Income from increased tariffs	0	(13)
Reduced contribution to Reserves	(11)	0
2021/22 Probable Out-turn	<u>718</u>	
2022/23 Original Estimate		<u>373</u>

RAINBOW LEISURE CENTRE

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	13	0	0	0
SUPPORT SERVICES	8	8	8	8
CAPITAL CHARGES	319	367	367	367
TOTAL EXPENDITURE	340	375	375	375
CONTRACT INCOME	(96)	(322)	(242)	(338)
TOTAL INCOME	(98)	(322)	(242)	(338)
NET EXPENDITURE / (INCOME)	<u>242</u>	<u>53</u>	<u>133</u>	<u>37</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	53	53
Variation in pay, pension (IAS19) & support service recharges	0	0
Reduction in contract income due to closure	80	0
Increased contract income	0	(16)
2021/22 Probable Out-turn	<u>133</u>	
2022/23 Original Estimate		<u>37</u>

BOURNE HALL

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	226	288	286	284
PREMISES	279	245	245	262
SUPPLIES AND SERVICES	5	36	23	6
SUPPORT SERVICES	66	66	66	73
CAPITAL CHARGES	179	241	241	241
TOTAL EXPENDITURE	755	876	861	866
CONTRIBS FROM OTHER AGENCIES	(109)	(96)	(96)	(101)
SALES	0	(74)	(15)	(76)
FEES AND CHARGES	(37)	(240)	(117)	(247)
RECHARGES	0	(1)	(1)	0
TOTAL INCOME	(146)	(411)	(229)	(424)
CONTRIBS TO (FROM) RESERVES	1	5	5	5
NET EXPENDITURE / (INCOME)	<u>610</u>	<u>470</u>	<u>637</u>	<u>447</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	470	470
Variation in pay, pension (IAS19) & support service recharges	(2)	3
Service review savings	0	(30)
Reduced income due to temporary closure	169	0
Increased premises / cleaning costs	0	17
Increased income from library recharges	0	(5)
Additional income from increased fees and charges	0	(8)
2021/22 Probable Out-turn	<u>637</u>	
2022/23 Original Estimate		<u>447</u>

MUSEUM

BUDGET ANALYSIS	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	58	58	59	59
SUPPLIES AND SERVICES	4	15	15	16
SUPPORT SERVICES	144	144	144	145
TOTAL EXPENDITURE	206	217	218	220
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	0	(3)	(3)	(4)
TOTAL INCOME	0	(3)	(3)	(4)
NET EXPENDITURE / (INCOME)	<u>206</u>	<u>214</u>	<u>215</u>	<u>216</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	214	214
Variation in pay, pension (IAS19) & support service recharges	1	2
2021/22 Probable Out-turn	<u>215</u>	
2022/23 Original Estimate		<u>216</u>

EWELL COURT HOUSE

BUDGET ANALYSIS	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	59	104	29	14
PREMISES	81	69	69	75
SUPPLIES AND SERVICES	6	(48)	12	12
SUPPORT SERVICES	53	53	53	55
CAPITAL CHARGES	201	30	30	30
TOTAL EXPENDITURE	400	208	193	186
CONTRIBS FROM OTHER AGENCIES	(10)	(4)	(4)	(4)
FEEs AND CHARGES	(10)	(104)	(25)	(80)
RENTS	(83)	(73)	(73)	(83)
TOTAL INCOME	(103)	(181)	(102)	(167)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>297</u>	<u>27</u>	<u>91</u>	<u>19</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	27	27
Variation in pay, pension (IAS19) & support service recharges	(75)	(88)
Increased cleaning and premises costs	0	6
Reduced income from temporary closure offsetting reduced costs	79	24
Increased income from building rents	0	(10)
Service review savings achieved in reduced costs	60	60
2021/22 Probable Out-turn	<u>91</u>	
2022/23 Original Estimate		<u>19</u>

SPORTS & LEISURE DEVELOPMENT

(Transferred to Health & Wellbeing)

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	67	100	46	0
SUPPLIES AND SERVICES	8	27	27	0
SUPPORT SERVICES	54	54	54	0
TOTAL EXPENDITURE	129	181	127	0
CONTRIBS FROM OTHER AGENCIES	(10)	(9)	(9)	0
FEEs AND CHARGES	(2)	0	0	0
RECHARGES	0	0	0	0
TOTAL INCOME	(12)	(9)	(9)	0
CONTRIBS TO (FROM) RESERVES	1	(5)	(5)	0
NET EXPENDITURE / (INCOME)	<u>118</u>	<u>167</u>	<u>113</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	167	167
Variation in pay, pension (IAS19) & support service recharges	(54)	(67)
Transfer of operations to Health & Wellbeing	0	(100)
2021/22 Probable Out-turn	<u>113</u>	
2022/23 Original Estimate		<u>0</u>

PRECEPTING/LEVYING BODIES

BUDGET ANALYSIS	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	103	103	103	107
EPSOM & WALTON DOWNS CONSERVATORS	254	262	262	260
TOTAL EXPENDITURE	357	365	365	367
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>357</u>	<u>365</u>	<u>365</u>	<u>367</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	365	365
Increased contributions to precepting bodies	0	2
2021/22 Probable Out-turn	<u>365</u>	
2022/23 Original Estimate		<u>367</u>

LICENSING & PLANNING POLICY

BUDGET SUMMARY	2020/21	2021/22	2021/22	2022/23
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
DEVELOPMENT CONTROL	454	359	590	420
PLANNING POLICY	204	283	315	331
PLANNING POLICY & DEVELOPMENT MANAGEMENT	658	642	905	751
LICENSING	(59)	(98)	(98)	(115)
LICENSING	(59)	(98)	(98)	(115)
TOTAL NET REQUIREMENT	599	544	807	636

GROSS TO NET BUDGET 2022/23	Gross	Gross	Reserves	Net
	Expenditure	Income	to/(from)	
	£'000	£'000	£'000	£'000
DEVELOPMENT CONTROL	1,045	(625)	0	420
PLANNING POLICY	380	0	(49)	331
LICENSING	193	(308)	0	(115)
TOTAL NET REQUIREMENT	1,618	(933)	(49)	636

DEVELOPMENT CONTROL

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	575	575	700	657
SUPPLIES AND SERVICES	33	33	176	16
SUPPORT SERVICES	363	365	364	372
TOTAL EXPENDITURE	971	973	1,240	1,045
CONTRIBS FROM OTHER AGENCIES	(2,574)	0	0	0
SALES	(3)	(4)	(4)	(4)
FEES AND CHARGES	(495)	(610)	(431)	(621)
INCOME	(3,072)	(614)	(435)	(625)
CONTRIBS TO (FROM) RESERVES	2,555	0	(215)	0
NET EXPENDITURE / (INCOME)	<u>454</u>	<u>359</u>	<u>590</u>	<u>420</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	359	359
Increase in staffing to increase resilience	125	82
Appeal costs	96	
Use of consultancy budget to fund permanent staff	(17)	(17)
Application backlog work	50	
POS service review	14	
Reduced income as a result of covid	179	
Funding of POS review	(14)	
Funding of temporary staff	(55)	
Funding of backlog work	(50)	
Funding of appeal costs	(96)	
Increase in fees and charges income		(11)
Sundry Variances	(1)	7
2021/22 Probable Out-turn	<u>590</u>	
2022/23 Original Estimate		<u>420</u>

PLANNING POLICY

BUDGET ANALYSIS	2020/21	2021/22	2021/22	2022/23
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	218	256	376	325
SUPPLIES AND SERVICES	7	8	129	8
SUPPORT SERVICES	46	46	46	47
TOTAL EXPENDITURE	271	310	551	380
GOVERNMENT GRANTS	0	0	(10)	0
INCOME	0	0	(10)	0
CONTRIBS TO (FROM) RESERVES	(67)	(27)	(226)	(49)
NET EXPENDITURE / (INCOME)	<u>204</u>	<u>283</u>	<u>315</u>	<u>331</u>

BUDGET VARIATIONS	£'000	£'000
2021/22 Original Estimate	283	283
Increase in staffing to resource Local Plan work	120	69
Activities to inform Local Plan	121	0
Use of reserves to fund Local Plan work	(199)	0
Receipt of DCLG Grant	(10)	0
Increase in CIL admin receipts used	0	(22)
Sundry variances	0	1
2021/22 Probable Out-turn	<u>315</u>	
2022/23 Original Estimate		<u>331</u>

LICENSING

BUDGET ANALYSIS

	2020/21 Actual £'000	2021/22 Original Estimate £'000	2021/22 Probable Out-turn £'000	2022/23 Estimate £'000
EMPLOYEES	159	167	158	158
SUPPLIES AND SERVICES	4	9	7	4
SUPPORT SERVICES	30	30	30	31
TOTAL EXPENDITURE	193	206	195	193
FEES AND CHARGES	(251)	(304)	(293)	(308)
TOTAL INCOME	(252)	(304)	(293)	(308)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE / (INCOME)	<u>(59)</u>	<u>(98)</u>	<u>(98)</u>	<u>(115)</u>

BUDGET VARIATIONS

	£'000	£'000
2021/22 Original Estimate	(98)	(98)
Variation in pay, pension (IAS19) & support service recharges	(9)	(8)
Reduced provision for supplies & services	(2)	(5)
Anticipated fall in income due to Covid	11	
Increase in fees and charges income		(4)
2021/22 Probable Out-turn	<u>(98)</u>	
2022/23 Original Estimate		<u>(115)</u>

**CAPITAL PROGRAMME
2022/23 to 2026/27**

Summary Proposed 5-Year Capital Programme

	Original Budget 2022/23 £'000	Indicative Budget 2023/24 £'000	Indicative Budget 2024/25 £'000	Indicative Budget 2025/26 £'000	Total 2022/23- 2026/27 £'000
Strategy and Resources Committee	0	825	60	0	885
Environment & Safe Communities Committee	37	1,225	430	0	1,772
Community & Wellbeing Committee	675	2,426	700	670	5,211
Total	712	4,476	1,190	670	7,868

Financing of Proposed Capital Programme

	Original Budget 2022/23 £'000	Indicative Budget 2023/24 £'000	Indicative Budget 2024/25 £'000	Indicative Budget 2025/26 £'000	Total 2022/23- 2026/27 £'000
Capital Receipts	0	3,026	0	0	3,026
Planned Revenue Contribution	87	850	590	70	1,817
Disabled Facilities Grants	600	600	600	600	3,000
Revenue Reserves	25	0	0	0	25
Community Infrastructure Levy Receipts	0	0	0	0	0
S106 Receipts	0	0	0	0	0
Total	712	4,476	1,190	670	7,868

Budgets for 2023/24 to 2026/27 are indicative forecasts, based on the Council's Asset Management Plan. These budgets will be subject to future capital bids being produced and approval each year through the Council's capital programme setting process.

Proposed 5-Year Capital Programme

	Original Budget 2022/23	Indicative Budget 2023/24	Indicative Budget 2024/25	Indicative Budget 2025/26	Indicative Budget 2026/27	Total 2022/23- 2026/27
	£'000	£'000	£'000	£'000	£'000	£'000
Strategy and Resources Committee						
Cox Lane Centre	0	80	0	0	0	80
Horton Country Park West Park Cottage	0	40	0	0	0	40
Longmead Depot	0	40	0	0	0	40
Town Hall	0	665	60	0	0	725
Total Strategy & Resources Committee	0	825		0	0	885
Environment & Safe Communities Committee						
Ashley Centre Car Park Expansion Joints	37	0	70	0	0	107
Ashley Centre Multi Storey Car Park	0	885	300	0	0	1,185
Cemetery Public Conveniences	0	25	0	0	0	25
Hook Road Multi Storey Car Park	0	315	130	0	80	525
Total Environment & Safe Communities Committee	37	1,225	500	0	80	1,842
Community & Wellbeing Committee						
Disabled Facilities Grant (DFG) Programme	600	600	600	600	600	3,000
Wellbeing Centre - Replacement of Boilers and Controls	50	0	0	0	0	50
Wellbeing Centre - Walk-in freezer	25	0	0	0	0	25
Alexandra Recreation Ground Main Pavilion	0	160	0	0	0	160
Auriol Pavilion	0	25	0	0	55	80
Bourne Hall	0	970	0	0	0	970
Ewell Court House	0	50	0	0	85	135
Gibraltar Recreation Ground Pavilion	0	27	0	0	0	27
Harrier Centre	0	90	0	0	0	90
Horton Country Park Public Conveniences	0	30	0	0	0	30
Epsom Playhouse	0	375	100	70	0	545
Wellbeing Centre	0	99	0	0	0	99
Total Community & Wellbeing Committee	675	2,426	700	670	740	5,211
Total 5-Year Proposed Capital Programme	712	4,476	1,200	670	820	7,938

Budgets for 2023/24 to 2026/27 are indicative forecasts, based on the Council's Asset Management Plan. These budgets will be subject to future capital bids being produced and approval each year through the Council's capital programme setting process.